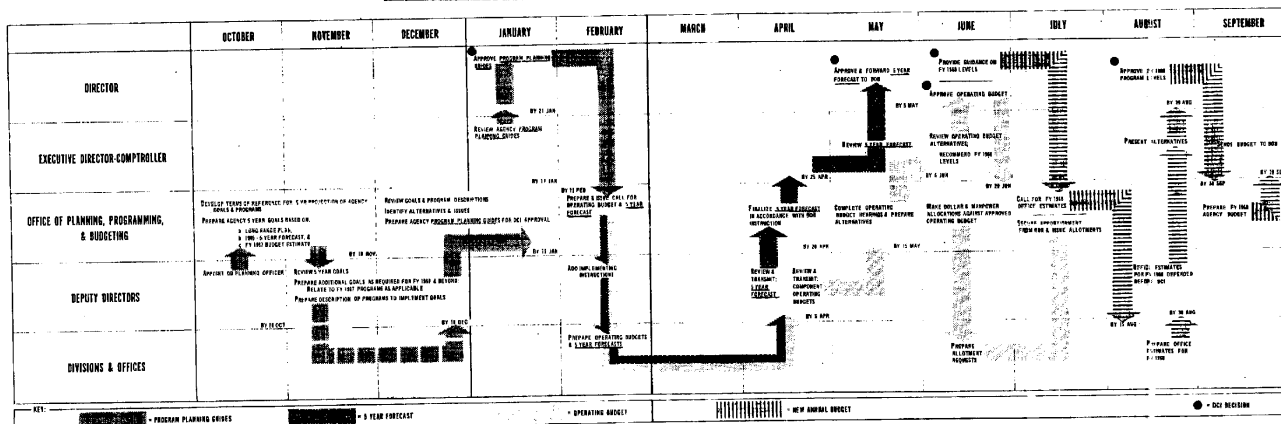


CONFIDENTIAL

PLANNING, PROGRAMMING, & BUDGETING CYCLE



CONFIDENTIAL

GROUP 1
Excluded from automatic
downgrading and
declassification

CONFIDENTIAL

	OCTOBER	NOVEMBER	DECEMBER	JANUARY	FEBRUARY	MARCH	APRIL	MAY	JUNE	JULY	AUGUST	SEPTEMBER
DIRECTOR				APPROVE PROGRAM PLANNING GUIDE BY 31 JAN				APPROVE & FORWARD SYSTEM FACILITATED BY DOD		PENDING CHAIRMAN'S FY 1988 LEVELS		APPROVE FY 1988 PROGRAM LEVELS
EXECUTIVE DIRECTOR/COMPTROLLER				REVIEW ANNUAL PROGRAM PLANNING GUIDE BY 15 JAN			REVIEW ALLIED PROJECTS BY 30 APR		REVIEW OPERATING BUDGET ALTERNATIVES ACCORDING TO 1988 LEVELS		PENDING - ANNUAL BUDGET BY 30 AUG	REVIEW BUDGET BY 30 SEP
OFFICE OF PLANNING, PROGRAMMING, & BUDGETING	REVIEW TERMS OF REFERENCE FOR PREPARATION OF ANNUAL PROGRAM PLANNING GUIDE • 1 YEAR FORECAST • 5 YEAR FORECAST • FY 1988 BUDGET ESTIMATE BY 30 NOV	REVIEW & RECOMMEND BUDGET ALTERNATIVES & VALUES FORWARD ANNUAL PROGRAM PLANNING GUIDE FOR DOD APPROVAL BY 30 JAN		REVIEW & RECOMMEND BUDGET ALTERNATIVES & VALUES FORWARD ANNUAL PROGRAM PLANNING GUIDE FOR DOD APPROVAL BY 30 JAN		REVIEW & RECOMMEND BUDGET ALTERNATIVES & VALUES FORWARD ANNUAL PROGRAM PLANNING GUIDE FOR DOD APPROVAL BY 30 JAN	FAMILIARIZE & RECOMMEND BUDGET ALTERNATIVES & VALUES FORWARD ANNUAL PROGRAM PLANNING GUIDE FOR DOD APPROVAL BY 30 APR	COMPLETE OPERATING BUDGET ALTERNATIVES & VALUES FORWARD ANNUAL PROGRAM PLANNING GUIDE FOR DOD APPROVAL BY 30 MAY	REVIEW BUDGET & RECOMMEND BUDGET ALTERNATIVES & VALUES FORWARD ANNUAL PROGRAM PLANNING GUIDE FOR DOD APPROVAL BY 30 MAY	CALL FOR FY 1988 OFFICE ESTIMATES BY 30 JUL		REVIEW FY 1988 PROGRAM LEVELS BY 30 SEP
DEPUTY DIRECTORS	REPORT TO PLANNING OFFICE BY 30 DEC	REVIEW & RECOMMEND BUDGET ALTERNATIVES & VALUES FORWARD ANNUAL PROGRAM PLANNING GUIDE FOR DOD APPROVAL BY 30 JAN		REVIEW & RECOMMEND BUDGET ALTERNATIVES & VALUES FORWARD ANNUAL PROGRAM PLANNING GUIDE FOR DOD APPROVAL BY 30 JAN		REVIEW & RECOMMEND BUDGET ALTERNATIVES & VALUES FORWARD ANNUAL PROGRAM PLANNING GUIDE FOR DOD APPROVAL BY 30 JAN	REVIEW & RECOMMEND BUDGET ALTERNATIVES & VALUES FORWARD ANNUAL PROGRAM PLANNING GUIDE FOR DOD APPROVAL BY 30 APR	REVIEW & RECOMMEND BUDGET ALTERNATIVES & VALUES FORWARD ANNUAL PROGRAM PLANNING GUIDE FOR DOD APPROVAL BY 30 MAY			REVIEW & RECOMMEND BUDGET ALTERNATIVES & VALUES FORWARD ANNUAL PROGRAM PLANNING GUIDE FOR DOD APPROVAL BY 30 AUG	
DIVISIONS & OFFICES					PREPARE OPERATING BUDGETS & LAGGED FORECASTS BY 30 FEB				PREPARE OPERATING BUDGETS & LAGGED FORECASTS BY 30 JUN			PREPARE FY 1988 PROGRAM LEVELS BY 30 SEP

• 1 YEAR FORECAST
• 5 YEAR FORECAST
• OPERATING BUDGET
• ANNUAL BUDGET
• DOD DECISION

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